

# Estem Middle School

School Report Card 2014-2015

--- | ---, -----  
-----

Principal -----

Superintendent -----



## SCHOOL CHARACTERISTICS

|  |         |
|--|---------|
| Enrollment   | ---     |
| Avg. Class Size  | ---     |
| Avg. years teaching Experience   | ---     |
| Per pupil spending   |         |
| • District avg.  | \$0     |
| • State avg.   | \$9,642 |
| School Choice Transfers  | ---     |
| School Rating  |         |
| • School Rating  | ---     |
| • Overall Points   | ---     |
| A = 270-300, B = 240-269, C = 210-239,<br>D = 180-209, F = Less Than 180 |         |

## STUDENT DEMOGRAPHICS

### Race/Ethnicity Statistics

- 0% American Indian / Alaskan
- 0% Asian
- 0% Black / African American
- 0% Hawaiian / Pacific Islander
- 0% Hispanic / Latino
- 0% White
- 0% Two or More Races

### Other Demographics

|  |    |
|--|----|
| Limited English proficiency                    | ND |
| Low-income                                     | ND |
| Students eligible to receive special education | ND |

**INDICATOR: Achievement - Value-Added Student Academic Growth**

|                            | 2012-2013            |                       |                          |                           | 2013-2014            |                       |                          |                           | 2014-2015              |                       |                             |                     |
|----------------------------|----------------------|-----------------------|--------------------------|---------------------------|----------------------|-----------------------|--------------------------|---------------------------|------------------------|-----------------------|-----------------------------|---------------------|
|                            | Number Eligible Math | % Meeting Growth Math | Number Eligible Literacy | % Meeting Growth Literacy | Number Eligible Math | % Meeting Growth Math | Number Eligible Literacy | % Meeting Growth Literacy | Math Value Added Score | ELA Value Added Score | Weighted Average ELA + Math | School Growth Score |
| Combined Population        | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| TAGG                       | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| African American           | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| Hispanic                   | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| Caucasian                  | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| Economically Disadvantaged | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| Students with Disabilities | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |
| Limited English Proficient | N/A                  | N/A                   | N/A                      | N/A                       | ---                  | ---                   | ---                      | ---                       | ---                    | ---                   | ---                         | ---                 |

**INDICATOR: Achievement**

|                                       | 2012-2013 |          |       | 2013-2014 |          |       | 2014-2015 |          |       |
|---------------------------------------|-----------|----------|-------|-----------|----------|-------|-----------|----------|-------|
|                                       | School    | District | State | School    | District | State | School    | District | State |
| Grade One Reading Comprehension       | ---       | ---      | 56    | ---       | ---      | 55    | ---       | ---      | 52    |
| Grade One Math Problems               | ---       | ---      | 56    | ---       | ---      | 55    | ---       | ---      | 50    |
| Grade Two Reading Comprehension       | ---       | ---      | 59    | ---       | ---      | 58    | ---       | ---      | 56    |
| Grade Two Math Problems               | ---       | ---      | 58    | ---       | ---      | 58    | ---       | ---      | 54    |
| Grade Three Reading                   | ---       | ---      | 51    | ---       | ---      | 50    | ---       | ---      | ---   |
| Grade Three Math                      | ---       | ---      | 55    | ---       | ---      | 54    | ---       | ---      | ---   |
| Grade Four Reading                    | ---       | ---      | 53    | ---       | ---      | 52    | ---       | ---      | ---   |
| Grade Four Math                       | ---       | ---      | 61    | ---       | ---      | 61    | ---       | ---      | ---   |
| Grade Five Reading                    | 47        | 47       | 47    | ---       | ---      | 47    | ---       | ---      | ---   |
| Grade Five Math                       | 53        | 53       | 55    | ---       | ---      | 54    | ---       | ---      | ---   |
| Grade Five Science                    | 58        | 58       | 60    | ---       | ---      | 60    | ---       | ---      | ---   |
| Grade Six Reading                     | 59        | 59       | 46    | ---       | ---      | 46    | ---       | ---      | ---   |
| Grade Six Math                        | 60        | 60       | 55    | ---       | ---      | 54    | ---       | ---      | ---   |
| Grade Seven Reading                   | 59        | 59       | 50    | ---       | ---      | 49    | ---       | ---      | ---   |
| Grade Seven Math                      | 57        | 57       | 54    | ---       | ---      | 53    | ---       | ---      | ---   |
| Grade Seven Science                   | 69        | 69       | 61    | ---       | ---      | 60    | ---       | ---      | ---   |
| Grade Eight Reading                   | 61        | 61       | 53    | ---       | ---      | 52    | ---       | ---      | ---   |
| Grade Eight Math                      | 54        | 54       | 54    | ---       | ---      | 53    | ---       | ---      | ---   |
| Grade Nine Reading Comprehension      | ---       | ---      | 50    | ---       | ---      | 51    | ---       | ---      | ---   |
| Grade Nine Math Concepts and Problems | ---       | ---      | 49    | ---       | ---      | 47    | ---       | ---      | ---   |

**INDICATOR: Achievement**

|   | 2012-2013 |          |        | 2013-2014 |          |        | 2014-2015 |          |        |
|---|-----------|----------|--------|-----------|----------|--------|-----------|----------|--------|
|   | School    | District | State  | School    | District | State  | School    | District | State  |
| <b>American College Test (ACT)</b>  |           |          |        |           |          |        |           |          |        |
| Number of Students Taking Voluntary Universal ACT                           | ---       | ---      | 6,692  | ---       | ---      | 7,110  | ---       | ---      | 8,790  |
| District Provided Remediation for Students Taking Voluntary Universal ACT   |           | N        | 48     |           | ---      | 36     |           | ---      | 73     |
| Number of Students in College and Career Readiness Planning Program (CCRPP) | ---       | ---      | 1,790  | ---       | ---      | 1,843  | ---       | ---      | 2,014  |
| Number of Students Taking ACT in Grades 9-11                                | ---       | ---      | 26,174 | ---       | ---      | 25,004 | ---       | ---      | 27,271 |
| Number of Students Taking ACT in Grade 12                                   | ---       | ---      | 18,507 | ---       | ---      | 18,262 | ---       | ---      | 23,364 |
| ACT Reading   | ---       | ---      | 21.67  | ---       | ---      | 22.46  | ---       | ---      | 21.35  |
| ACT English   | ---       | ---      | 21.31  | ---       | ---      | 21.38  | ---       | ---      | 20.16  |
| ACT Mathematics   | ---       | ---      | 20.73  | ---       | ---      | 21.02  | ---       | ---      | 20.14  |
| ACT Science   | ---       | ---      | 21.04  | ---       | ---      | 21.90  | ---       | ---      | 20.85  |
| ACT Composite   | ---       | ---      | 21.31  | ---       | ---      | 21.24  | ---       | ---      | 20.79  |
| <b>SAT® by College Board</b>  |           |          |        |           |          |        |           |          |        |
| Number of Students Taking SAT College Admission Test                        | ---       | ---      | 897    | ---       | ---      | 84     | ---       | ---      | 952    |
| SAT Critical Reading Mean   | ---       | ---      | 473    | ---       | ---      | 599    | ---       | ---      | 565    |
| SAT Math Mean   | ---       | ---      | 472    | ---       | ---      | 597    | ---       | ---      | 568    |
| SAT Writing Mean  | ---       | ---      | 459    | ---       | ---      | 584    | ---       | ---      | 547    |
| <b>Advanced Placement Courses (AP)</b>                                      |           |          |        |           |          |        |           |          |        |
| Number of Students Taking Advanced Placement (AP) Courses                   | ---       | ---      | 24,364 | ---       | ---      | 25,547 | ---       | ---      | 27,646 |
| Number of AP Exams Taken  | ---       | ---      | 42,545 | ---       | ---      | 44,424 | ---       | ---      | 44,951 |
| Number of AP Exams Scored 3, 4, or 5  | ---       | ---      | 13,296 | ---       | ---      | 14,143 | ---       | ---      | 14,391 |
| Number of Students Taking International Baccalaureate Courses               | ---       | ---      | 219    | ---       | ---      | 460    | ---       | ---      | 1,328  |
| <b>College Going Rate</b>   |           |          |        |           |          |        |           |          |        |
| All Students  | N/A       | N/A      | N/A    | 0.0 %     | 0.0 %    | 51.5 % | ---       | 0.0 %    | 54.9 % |
| African American  | N/A       | N/A      | N/A    |           | RV       | 46.2 % | ---       |          |        |
| Hispanic  | N/A       | N/A      | N/A    |           | RV       | 33.2 % | ---       |          |        |
| Caucasian   | N/A       | N/A      | N/A    |           | RV       | 50.6 % | ---       |          |        |

**INDICATOR: Achievement**

|   | 2012-2013 |          |       | 2013-2014 |          |        | 2014-2015 |          |       |
|---|-----------|----------|-------|-----------|----------|--------|-----------|----------|-------|
|   | School    | District | State | School    | District | State  | School    | District | State |
| <b>College Credit Accumulation Rate</b> |           |          |       |           |          |        |           |          |       |
| All Students                            | N/A       | N/A      | N/A   | 0.0 %     | 0.0 %    | 79.7 % | ---       | ---      | ---   |
| African American                        | N/A       | N/A      | N/A   | RV        | RV       | 69.9 % | ---       | ---      | ---   |
| Hispanic                                | N/A       | N/A      | N/A   | RV        | RV       | 79.0 % | ---       | ---      | ---   |
| Caucasian                               | N/A       | N/A      | N/A   | RV        | RV       | 82.4 % | ---       | ---      | ---   |

**INDICATOR: School Performance**

|   | 2012-2013 |          |       | 2013-2014 |          |       | 2014-2015 |          |       |
|---|-----------|----------|-------|-----------|----------|-------|-----------|----------|-------|
|   | School    | District | State | School    | District | State | School    | District | State |
| <b>Arkansas ESEA Accountability</b>                       |           |          |       |           |          |       |           |          |       |
| Needs Improvement   | Y         | 1        | 797   | ---       | 0        | 876   | ---       | 0        | 834   |
| Needs Improvement Priority                                | N         | 0        | 38    | ---       | 0        | 36    | ---       | 0        | 46    |
| Needs Improvement Priority Met Year 1 Exit Criteria       | N         | 0        | 4     | ---       | 0        | 1     | ---       | 0        | 3     |
| Needs Improvement Focus                                   | N         | 0        | 80    | ---       | 0        | 81    | ---       | 0        | 103   |
| Needs Improvement Focus Met Year 1 Exit Criteria          | N         | 0        | 8     | ---       | 0        | 4     | ---       | 0        | 31    |
| Achieving   | N         | 0        | 130   | ---       | 0        | 67    | ---       | 0        | 73    |
| Exemplary   | N         | 0        | 9     | ---       | 0        | 1     | ---       | 0        | 0     |
| <b>School Rating</b>                                      |           |          |       |           |          |       |           |          |       |
| School Rating   |           |          |       | ---       |          |       | ---       |          |       |
| Overall Points for School Rating                          |           |          |       | ---       |          |       | ---       |          |       |
| Count of Schools with Rating = A ( 270 - 300 Points )     |           |          |       |           | 0        | 162   |           | 0        | 10    |
| Count of Schools with Rating = B ( 240 - 269 Points )     |           |          |       |           | 0        | 322   |           | 0        | 224   |
| Count of Schools with Rating = C ( 210 - 239 Points )     |           |          |       |           | 0        | 365   |           | 0        | 564   |
| Count of Schools with Rating = D ( 180 - 209 Points )     |           |          |       |           | 0        | 160   |           | 0        | 228   |
| Count of Schools with Rating = F ( Less than 180 Points ) |           |          |       |           | 0        | 43    |           | 0        | 19    |

**INDICATOR: School Performance**

|  | 2012-2013 |          |        | 2013-2014 |          |        | 2014-2015 |          |        |
|--|-----------|----------|--------|-----------|----------|--------|-----------|----------|--------|
|  | School    | District | State  | School    | District | State  | School    | District | State  |
| <b>District Provides Textbooks or Digital Resources for all Pupils</b> |           |          |        |           |          |        |           |          |        |
| District Provides Textbooks or Digital Resources for all Pupils        |           | Y        | 100 %  |           | Y        | 100 %  |           | Y        | 100 %  |
| <b>Annual Accreditation Status</b>                                     |           |          |        |           |          |        |           |          |        |
| Annual Accreditation Status Accredited                                 | Y         | 1        | 783    | ---       | 0        | 790    | ---       | 0        | 784    |
| Accredited-Cited   | N         | 0        | 249    | ---       | 0        | 254    | ---       | 0        | 261    |
| Accredited-Probationary  | N         | 0        | 30     | ---       | 0        | 27     | ---       | 0        | 21     |
| <b>Attendance Rate (*State Goal 91.13%)</b>                            |           |          |        |           |          |        |           |          |        |
| Attendance Rate Combined   | 99.3 %    | 99.3 %   | 94.1 % | ---       | ---      | 94.4 % | ---       | ---      | 94.4 % |
| Attendance Rate for Targeted Achievement Gap Group                     | 99.3 %    | 99.3 %   | 93.9 % | ---       | ---      | 94.0 % | ---       | ---      | 94.6 % |
| Attendance Rate African American                                       | 99.3 %    | 99.3 %   | 94.1 % | ---       | ---      | 94.3 % | ---       | ---      | 94.5 % |
| Attendance Rate Hispanic   | 99.6 %    | 99.6 %   | 94.5 % | ---       | ---      | 94.8 % | ---       | ---      | 95.0 % |
| Attendance Rate Caucasian  | 99.2 %    | 99.2 %   | 94.0 % | ---       | ---      | 94.3 % | ---       | ---      | 94.2 % |
| Attendance Rate Economically Disadvantaged                             | 99.2 %    | 99.2 %   | 93.7 % | ---       | ---      | 93.8 % | ---       | ---      | 94.8 % |
| Attendance Rate Students with Disabilities                             | 99.5 %    | 99.5 %   | 94.0 % | ---       | ---      | 94.1 % | ---       | ---      | 94.1 % |
| Attendance Rate Limited English Proficient                             | 100.0 %   | 100.0 %  | 94.8 % | ---       | ---      | 95.3 % | ---       | ---      | 95.4 % |
| <b>Dropout Rate</b>  |           |          |        |           |          |        |           |          |        |
| Dropout Rate   | 0.00 %    | 0.00 %   | 2.12 % | ---       | ---      | 2.10 % | ---       | ---      | 2.25 % |

**INDICATOR: School Performance**

|  | 2012-2013 |          |         | 2013-2014 |          |         | 2014-2015 |          |         |
|--|-----------|----------|---------|-----------|----------|---------|-----------|----------|---------|
|  | School    | District | State   | School    | District | State   | School    | District | State   |
| <b>Graduation Rate (*State Goal 85%)</b>           |           |          |         |           |          |         |           |          |         |
| Graduation Rate Combined                           | ---       | ---      | 84.9 %  | ---       | ---      | 86.9 %  | ---       | ---      | 84.9 %  |
| Graduation Rate for Targeted Achievement Gap Group | ---       | ---      | 80.5 %  | ---       | ---      | 82.9 %  | ---       | ---      | 81.9 %  |
| Graduation Rate African American                   | ---       | ---      | 78.1 %  | ---       | ---      | 81.0 %  | ---       | ---      | 77.5 %  |
| Graduation Rate Hispanic                           | ---       | ---      | 81.8 %  | ---       | ---      | 84.5 %  | ---       | ---      | 84.5 %  |
| Graduation Rate Caucasian                          | ---       | ---      | 87.8 %  | ---       | ---      | 89.3 %  | ---       | ---      | 87.4 %  |
| Graduation Rate Economically Disadvantaged         | ---       | ---      | 80.3 %  | ---       | ---      | 82.7 %  | ---       | ---      | 81.7 %  |
| Graduation Rate Students with Disabilities         | ---       | ---      | 80.4 %  | ---       | ---      | 83.1 %  | ---       | ---      | 81.9 %  |
| Graduation Rate Limited English Proficient         | ---       | ---      | 80.8 %  | ---       | ---      | 84.1 %  | ---       | ---      | 85.9 %  |
| Grade Inflation Rate (EOC)                         | ---       | ---      | 2.51 %  | ---       | ---      | 7 %     | ---       | ---      | ---     |
| Grade Inflation Rate (ACT)                         | ---       | ---      | 34.40 % | ---       | ---      | 32.70 % | ---       | ---      | 32.80 % |
| College Remediation Rate                           | ---       | 0.0 %    | 43.0 %  | ---       | ---      | 45.4 %  | ---       | ---      | 54.2 %  |
| <b>Enrollment</b>                                  |           |          |         |           |          |         |           |          |         |
| October 1 Enrollment                               | 509       | 509      | 471,867 | ---       | ---      | 474,995 | ---       | ---      | 476,083 |

**INDICATOR: School Environment**

|  | 2012-2013 |          |         | 2013-2014 |          |         | 2014-2015 |          |         |
|--|-----------|----------|---------|-----------|----------|---------|-----------|----------|---------|
|  | School    | District | State   | School    | District | State   | School    | District | State   |
| Discipline Policies Distributed to Parents           | Y         | 100 %    | 100 %   |           |          | 100 %   | Y         | 100 %    | 100 %   |
| Discipline Training Provided to Staff                | Y         | 100 %    | 100 %   |           |          | 100 %   | Y         | 100 %    | 100 %   |
| Parental Involvement Plan Adopted                    | Y         | 100 %    | 100 %   |           |          | 100 %   | Y         | 100 %    | 100 %   |
| District Alternative Learning Environment Compliance |           | Y        | 96.89 % |           | Y        | 91.05 % |           | Y        | 93.31 % |
| Expulsions   | ---       | ---      | 471     | ---       | ---      | 524     | ---       | ---      | 480     |
| Weapons Incidents                                    | ---       | ---      | 763     | ---       | ---      | 843     | ---       | ---      | 799     |
| Staff Assaults                                       | ---       | ---      | 495     | ---       | ---      | 504     | ---       | ---      | 664     |
| Student Assaults                                     | ---       | ---      | 2,302   | ---       | ---      | 2,439   | ---       | ---      | 2,562   |

**INDICATOR: Retention**

|   | 2012-2013 |          |        | 2013-2014 |          |        | 2014-2015 |          |        |
|---|-----------|----------|--------|-----------|----------|--------|-----------|----------|--------|
|   | School    | District | State  | School    | District | State  | School    | District | State  |
| Number of Students Retained at Grade 1  | ---       |          | 1,416  | ---       | ---      | 1,514  | ---       | ---      | 1,313  |
| Percent of Students Retained at Grade 1 | ---       | 0.00 %   | 4.00 % | ---       | ---      | 5.00 % | ---       | ---      | 3.00 % |
| Number of Students Retained at Grade 2  | ---       |          | 558    | ---       | ---      | 572    | ---       | ---      | 511    |
| Percent of Students Retained at Grade 2 | ---       | 0.00 %   | 2.00 % | ---       | ---      | 3.00 % | ---       | ---      | 1.00 % |
| Number of Students Retained at Grade 3  | ---       |          | 240    | ---       | ---      | 279    | ---       | ---      | 207    |
| Percent of Students Retained at Grade 3 | ---       | 0.00 %   | 1.00 % | ---       | ---      | 2.00 % | ---       | ---      | 1.00 % |
| Number of Students Retained at Grade 4  | ---       |          | 114    | ---       | ---      | 137    | ---       | ---      | 131    |
| Percent of Students Retained at Grade 4 | ---       | 0.00 %   | 0.00 % | ---       | ---      | 2.00 % | ---       | ---      | 0.00 % |
| Number of Students Retained at Grade 5  | ---       |          | 101    | ---       | ---      | 82     | ---       | ---      | 108    |
| Percent of Students Retained at Grade 5 | ---       |          | 0.00 % | ---       | ---      | 1.00 % | ---       | ---      | 0.00 % |
| Number of Students Retained at Grade 6  | ---       |          | 135    | ---       | ---      | 134    | ---       | ---      | 142    |
| Percent of Students Retained at Grade 6 | ---       |          | 0.00 % | ---       | ---      | 1.00 % | ---       | ---      | 0.00 % |
| Number of Students Retained at Grade 7  | ---       |          | 296    | ---       | ---      | 315    | ---       | ---      | 316    |
| Percent of Students Retained at Grade 7 | ---       |          | 1.00 % | ---       | ---      | 2.00 % | ---       | ---      | 1.00 % |
| Number of Students Retained at Grade 8  | ---       |          | 251    | ---       | ---      | 274    | ---       | ---      | 395    |
| Percent of Students Retained at Grade 8 | ---       |          | 1.00 % | ---       | ---      | 1.00 % | ---       | ---      | 1.00 % |

**INDICATOR: Teacher Quality**

|   | 2012-2013 |          |        | 2013-2014 |          |        | 2014-2015                |          |        |
|---|-----------|----------|--------|-----------|----------|--------|--------------------------|----------|--------|
|   | School    | District | State  | School    | District | State  | School                   | District | State  |
| % Teachers Completely Certified (Licensed)          | 100.0 %   | 100.0 %  | 97.9 % | ---       | ---      | 95.7 % | ---                      | ---      | 98.8 % |
| % Teachers with Emergency / Provisional Credentials | 0.0 %     | 0.0 %    | 0.9 %  | ---       | ---      | 0.8 %  | ---                      | ---      | 0.4 %  |
| % Teachers with Bachelor's Degree                   | 65.0 %    | 65.0 %   | 59.0 % | ---       | ---      | 57.0 % | ---                      | ---      | 56.0 % |
| % Teachers with Master's Degree                     | 35.0 %    | 35.0 %   | 40.0 % | ---       | ---      | 41.0 % | ---                      | ---      | 41.0 % |
| % Teachers with Advanced Degree                     | 0.0 %     | 0.0 %    | 1.0 %  | ---       | ---      | 1.0 %  | ---                      | ---      | 1.0 %  |
| <b>HQ Teachers in High Poverty Schools</b>          |           |          |        |           |          |        |                          |          |        |
| % Core Academic Classes not Taught by HQ Teachers   | ---       | 0.0 %    | 0.9 %  | ---       | ---      | 0.9 %  | ---                      | ---      | 1.4 %  |
| <b>HQ Teachers in Low Poverty Schools</b>           |           |          |        |           |          |        |                          |          |        |
| % Core Academic Classes not Taught by HQ Teachers   | 0.0 %     | 0.0 %    | 0.6 %  | ---       | ---      | 0.6 %  | ---                      | ---      | 0.7 %  |
| <b>HQ Teachers Aggregate of All Economic Levels</b> |           |          |        |           |          |        |                          |          |        |
| % Core Academic Classes not Taught by HQ Teachers   | ---       | 0.0 %    | 0.7 %  | ---       | ---      | 0.7 %  | ---                      | ---      | 0.9 %  |
| <b>School Board Members</b>                         |           |          |        |           |          |        | <b>Hours of Training</b> |          |        |
| Mallory Taylor                                      |           |          |        |           |          |        | 0.00                     |          |        |
| William T. Dillard Iii                              |           |          |        |           |          |        | 0.00                     |          |        |
| Don Marshall  |           |          |        |           |          |        | 0.00                     |          |        |
| Kim Evans   |           |          |        |           |          |        | 0.00                     |          |        |

**INDICATOR: School Choice**

|                                   | 2012-2013 |          |        | 2013-2014 |          |        | 2014-2015 |          |        |
|-----------------------------------|-----------|----------|--------|-----------|----------|--------|-----------|----------|--------|
|                                   | School    | District | State  | School    | District | State  | School    | District | State  |
| Percent of Students School Choice | ---       | ---      | 2.68 % | ---       | ---      | 2.82 % | ---       | ---      | 2.59 % |

**INDICATOR: School Funding**

|   | 2012-2013 |             |                 | 2013-2014 |          |                 | 2014-2015 |          |                 |
|---|-----------|-------------|-----------------|-----------|----------|-----------------|-----------|----------|-----------------|
|   | School    | District    | State           | School    | District | State           | School    | District | State           |
| Mills Voted   |           | 0.0         | 37.4            |           | 0.0      | 37.5            |           | 0.0      | 37.5            |
| Expenditure Per Student                                 |           | \$6,721     | \$9,324         |           | \$0      | \$9,457         |           | \$0      | \$9,642         |
| Average Teacher Salary                                  |           | \$41,880    | \$47,316        |           | \$0      | \$48,060        |           | \$0      | \$50,978        |
| Total Expenditures                                      |           | \$3,646,166 | \$5,088,669,535 |           | \$0      | \$5,288,037,508 |           | \$0      | \$5,203,284,363 |
| Instructional Expenditures                              |           | \$1,964,655 | \$2,472,977,282 |           | \$0      | \$2,500,807,896 |           | \$0      | \$2,529,267,639 |
| Administrative Expenditures                             |           | \$273,689   | \$312,346,508   |           | \$0      | \$325,831,774   |           | \$0      | \$333,081,526   |
| Extracurricular Expenditures                            |           | ---         | \$184,520,020   |           | ---      | \$174,851,754   |           | ---      | \$181,590,712   |
| Capital Expenditures                                    |           | \$0         | \$531,101,753   |           | \$0      | \$423,083,973   |           | \$0      | \$510,124,487   |
| Debt Service Expenditures                               |           | \$0         | \$235,094,970   |           | \$0      | \$285,311,300   |           | \$0      | \$245,124,316   |
| <b>Free and Reduced Meals</b>                           |           |             |                 |           |          |                 |           |          |                 |
| Percent of Students Eligible for Free and Reduced Meals | 35.0 %    | 35.0 %      | 60.3 %          | ---       | ---      | 60.9 %          | ---       | ---      | 61.8 %          |
| State Free and Reduced-Price Meal Rate***               |           |             | 60.7 %          |           |          | 61.2 %          |           |          | 61.1 %          |
| National Free and Reduced-Price Meal Rate**             |           |             | 50.6 %          |           |          | 52.1 %          |           |          | 55.5 %          |

\*\*Source: FNS National databank for federal fiscal year 2013.

\*\*\*State Free and Reduced Meal Rate includes preschool and adult education students.